

Becoming a Technical Leader

"This wonderful book is a how-to guide for understanding what leadership is and how to develop your own leadership skills as well as support team members in developing theirs."

—Eileen and Wayne Strider
Software Testing and Quality Engineering

"This is an excellent book for anyone who is a leader, who wants to be a leader, or who thinks only people with 'leader' or 'manager' in their title are leaders."

—Elisabeth Hendrickson, Quality Tree Consulting

"... twenty-four well-reasoned, thought-provoking chapters on making the change from technical star to problem-solving leader ... an extremely practical and down-to-earth resource guide. ... warm, folksy, witty, it is replete with personal anecdotes and imbued with a general concern for the reader. Best of all, it stimulates thought."

—Cause/Effect

"This book can be described briefly as a guide to developing personal leadership potential, but it is much more than that. ... it is filled with useful insights into personal growth as a professional. ... It is the best book that this author has produced thus far."

—Journal of Systems Management

"Becoming a Technical Leader can lead all leaders and aspiring leaders in almost any field."

—Data Processing Digest

"... always fascinating ... focuses our attention on what it takes to make teams of thinking technical people work effectively together ... Weinberg not only writes convincingly about being a leader—he is one."

—IEEE Computer

"Whether you administer stand-alone PCs, LANs, or multi-user systems, you'll find this clear and essential reading."

—Computer Book Review

About the Author



Gerald M. Weinberg has programmed, researched, managed, and taught both in industry and academia for more than four decades. As a principal of Weinberg and Weinberg, based in Lincoln, Nebraska, he teaches and consults in ways for people to become more productive.

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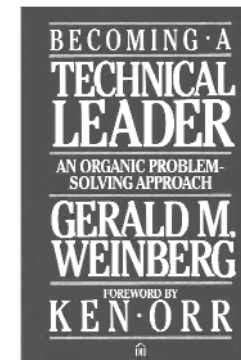
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Becoming a Technical Leader

An Organic Problem-Solving Approach

by Gerald M. Weinberg

foreword by Ken Orr



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Make the Transition from Technical Star to Effective Technical Leader

Becoming a Technical Leader is a personalized guide to developing the qualities that make a successful problem-solving leader. The book emphasizes that we all contain the ingredients for leadership, though some elements are better developed than others. "Anyone can improve as a leader simply by building the strength of our weakest elements," author Gerald M. Weinberg writes. "Mr. Universe doesn't have *more* muscles than I do, just better developed ones."

On one level, the book is an extremely down-to-earth, how-to guide. On a second, it is a set of parables, full of analogies that stick in the mind—the art of management taught through stories about pinball, tinkertoys, and electric blan-

kets. On yet another level, this is a book about the philosophy and psychology of managing technical projects. On every level, the author brings these entertaining and enlightening elements together to teach you the essentials of leadership.

You'll learn how to • master your fear of becoming a leader • be creative in solving problems • motivate people while maintaining quality • gain organizational power • plan personal change.

Whether you manage people, or are managed by people, or just want to change the way you interact with others, this book is about success. How to plan it, how to make it happen—*Becoming a Technical Leader* shows you how to do it!

Read more about this book at
www.dorsethouse.com/books/btl.html